

OUTCOME 1 - ECONOMIC DEVELOPMENT PROJECTED OUTTURN 2014/15 - KEY AREAS - 2nd REVIEW

	Expenditure Budget 2014/15	Income Budget 2014/15	Net Budget 2014/15	Expenditure Projected Outturn 2014/15	Income Projected Outturn 2014/15	Net Projected Outturn 2014/15	Expenditure Projected Outturn Variance 2014/15	Income Projected Outturn Variance 2014/15	Net Variance 2014/15	Net Variance 2014/15 (vacancies included)	RAG rating	Variance Explanation
	£	£	£	£	£	£	£	£	£	£		
Parking Solutions	1,417,800	(1,610,000)	(192,200)	1,399,800	(1,810,000)	(410,200)	(18,000)	(200,000)	(218,000)	(218,000)	GREEN	Income in excess of budget is projected at £200,000 and made up from the following: <ul style="list-style-type: none"> • £363,000 excess from off street parking • £120,000 deficit from on street parking • £57,000 excess from penalty charge notices The total excess is £300,000, however, £100,000 has been earmarked towards the service budget reduction. There are other savings of £18,000 from staff not being in the superannuation scheme.
Concessionary Fares	4,109,800	0	4,109,800	4,107,480	(3,500)	4,103,980	(2,320)	(3,500)	(5,820)	(5,820)	GREEN	The continued closure of the Transporter Bridge has obvious impacts on the income budget and a pressure of £89,000 is anticipated. A vacancy within the service will produce staff savings of £12,000, which alongside small savings within supplies and services of £5,000 reduces the overall pressure on the service to £70,000.
Transporter Bridge (includes Visitors Centre)	347,100	(289,400)	57,700	340,537	(200,338)	140,199	(6,563)	89,062	82,499	70,636	RED	Income is currently projected to over achieve budget by £55,000, this is dependent on applications for major developments being received and processed, if any schemes are not submitted or delayed it will adversely affect the outturn projection, equally the outturn position will improve in any applications are submitted and processed early. There are staff savings of £5,000 and a further £9,000 saving within supplies and services due to the cessation of the maintenance of the Ocella system.
Regeneration -Development control	319,600	(445,500)	(125,900)	309,301	(500,500)	(191,199)	(10,299)	(55,000)	(65,299)	(69,428)	GREEN	Vacancy savings of £59,000 and other employee savings of £29,000 from the overtime budget and personnel not paying into the pension scheme make a total employee saving of £88,000. However, the savings are offset by pressures totalling £228,000 making an overall pressure to the service of £140,000. The reasons for the pressures are listed below: <ul style="list-style-type: none"> • £153,000 pressure relating to transporting SEN pupils to school. £53,000 of this pressure relates to two pupils who through parental choice go to schools in Newcastle and Brotton • £30,000 pressure due to an increased volume of pupil transport sanctioned by the Pupil Referrals Unit • £45,000 pressure referring to an invoice raised in 2013-2014 which will not be paid, a credit note requires raising this financial year. Banksfield, a residential facility ran by Tees Esk Wear Valley NHS closed down in 2013, the residents are being transported to The Orchard, it was believed that Tees Esk Wear Valley NHS would pay for the costs of the transport, however, this transpired not to be the case and the invoice remains unpaid.
Integrated Transport Unit	2,347,100	(127,600)	2,219,500	2,506,300	(87,000)	2,419,300	159,200	40,600	199,800	140,800	RED	There are savings within the Milma budget of £169,000, primarily due to a reduction in rates charges of £136,000 following the transfer to Teesside University on the 1 st September 2014. The remaining £33,000 savings arise from part year savings in all other budgets.
Milma	1,649,200	(739,000)	910,200	1,193,691	(452,812)	740,879	(455,509)	286,188	(169,321)	(169,321)	GREEN	The grand piano at the town hall requires replacing / repairing, there is a bid to replace it in the capital programme but in the meantime a piano is being hired which is creating a pressure of £5,000. Vacancy savings of £9,000 and an income surplus of £10,000 are negating the pressure and the service is projected to produce savings of £13,000.
Middlesbrough Theatre/Town hall	1,533,500	(1,087,300)	446,200	1,538,500	(1,097,300)	441,200	5,000	(10,000)	(5,000)	(12,621)	GREEN	Savings are being made due to the Economic Development Manager position being vacant. A member of the team is receiving an honorarium and another working additional hours, resulting in a net employee saving of £45,000.
Economic Development	720,700	(270,100)	450,600	710,671	(260,181)	450,490	(10,029)	9,919	(110)	(44,957)	GREEN	Income within Traffic Engineering is expected to fall short of the budget by £110,000. The main reason for the shortfall is the curtailment of the Local Safety Scheme element of the Local Transport Plan (LTP) to fund highways maintenance and the transporter bridge. There is also a drop in traffic survey works requested from neighbouring authorities. Streetworks income is dependent on the number of fixed penalty charges issued to utility companies, the utility companies have improved their compliance with Streetworks regulations, resulting in less fixed penalty notices being issued.
Traffic Engineering (14302 & 14667)	383,300	(238,000)	145,300	383,300	(128,000)	255,300	0	110,000	110,000	110,000	RED	It is projected that the income from Civil Engineering will be less than the budget which will create a pressure of £136,000. The primary reason for the income budget not being met lies with the number of fee earning staff within Civil Engineering. In 2011-2012 there were eight employees working in the service and the surplus budget totalled £204,000. Each subsequent year the number of employees has diminished yet the surplus budget has remained relatively constant. In 2014-2015 the number of employees totals 4.3 yet the surplus budget totals £209,000. Therefore, the "profit" each employee has been required to make has almost doubled. The only opportunity to match the income target is for the service to work on big ticket capital schemes. There are no opportunities to charge fees against any of these capital schemes in 2014-2015. There are savings of £31,000 within employee budgets and a further saving of £5,000 within supplies and services. This brings the overall pressure within the service to £92,000.
Civil Engineering	211,100	(411,000)	(199,900)	167,188	(275,000)	(107,812)	(43,912)	136,000	92,088	92,088	RED	
Active Travel (14307)	167,900	(91,500)	76,400	168,980	(92,580)	76,400	1,080	(1,080)	0	(20,927)	GREEN	A staff vacancy within Active Travel will result in a saving of £21,000

	Expenditure Budget 2014/15	Income Budget 2014/15	Net Budget 2014/15	Expenditure Projected Outturn 2014/15	Income Projected Outturn 2014/15	Net Projected Outturn 2014/15	Expenditure Projected Outturn Variance 2014/15	Income Projected Outturn Variance 2014/15	Net Variance 2014/15	Net variance 2014/15 (vacancies included)	RAG rating	Variance Explanation
	£	£	£	£	£	£	£	£	£	£		
Planning Policy	411,500	(10,000)	401,500	356,616	(10,000)	346,616	(54,884)	0	(54,884)	(58,330)	GREEN	Savings of £50,000 are projected on the Local Development Plan budget. Staff vacancies of £3,000 and other employee savings of £5,000 are contributing to a total saving of £58,000 within Planning Policy.
MTLC	65,900	(101,600)	(35,700)	69,462	(44,759)	24,703	3,562	56,841	60,403	60,403	RED	A pressure of £60,000 is projected within the MTLC budget. This is due to the building closing resulting in the inability to make income, whilst the employees costs remain.
Other vacancies						0	0	0	0	(36,484)		
KEY AREAS TOTAL : ECONOMIC DEVELOPMENT	13,684,500	(5,421,000)	8,263,500	13,251,826	(4,961,970)	8,289,856	(432,674)	459,030	26,356	(161,961)		
OTHERS NON KEY	8,217,400	(3,825,700)	4,391,700	9,130,201	(4,711,020)	4,419,181	912,801	(885,320)	27,481	27,481		
Total	21,901,900	(9,246,700)	12,655,200	22,382,027	(9,672,990)	12,709,037	480,127	(426,290)	53,837	(134,480)		

RAG RATINGS

R	> 20%
A	10 - 20 %
G	< 10%

The rag ratings are calculated with the net variance as a percentage of the net budget for the period.

OUTCOME 1 - ECONOMIC DEVELOPMENT - PROGRESS AGAINST 2014/15 BUDGET SAVINGS - 2nd REVIEW

Responsible AD	2014/2015		Variance	RAG rating	Issues/Risks/Dependencies/service impacts
	Saving	Estimated Outturn as at Sept 2014			
Budget saving					
Completed savings					
Highways & Transport savings	£'000	£'000	£'000		
S. Thomas	600	600	0	AMBER	Street Lighting contract renewal £270k, ER/VR and vacant posts £150k, Bus lane enforcement £100k, Local Flood Management £50k, Redcar & Cleveland working £19k, Supplies & Services £31k
S. Thomas / R. Horniman	391	391	0	GREEN	Achieved through reduction in staffing £220k savings within supplies £132k, additional income £39k
Total Completed Savings	991	991	0		
TOTAL OUTCOME 1	991	991	0		

OUTCOME 2 - SUPPORTING COMMUNITIES - PROGRESS AGAINST 2014/15 BUDGET SAVINGS - 2nd REVIEW

Responsible AD	2014/2015		Variance	RAG rating	Issues/Risks/Dependencies/service impacts
	Saving	Estimated Outturn as at Sept 2014			
Budget saving					
Completed savings					
S. Thomas / T. Purlton	200	200	0	AMBER	Starting review timing. Achieved £160,000 from ER/VR & vacancies. Savings within supplies and services of £30,000 and other savings on overtime and training £10,000
R. Horniman	462	462	0	GREEN	Libraries restructure ER/VR £323,000 achieved. Hubs savings & ER/VR £139,000 achieved.
J. Keelty	500	500	0	GREEN	Achieved through restructure of service.
Total Completed Savings	1,162	1,162	0		
TOTAL OUTCOME 2	1,162	1,162	0		

OUTCOME 3 - IMPROVING PUBLIC HEALTH - PROGRESS AGAINST 2014/15 BUDGET SAVINGS - 2nd REVIEW

Responsible AD	2014/2015		Variance	RAG rating	Issues/Risks/Dependencies/service impacts
	Saving	Estimated Outturn as at Sept 2014			
Completed savings					
E. Kunonga	0	0	0	GREEN	funding available to meet mainstream expenditure aligned to Public Health outcomes.
E. Kunonga	0	55	-55	GREEN	Overachievement due to greater number of ER/VRs approved and vacancies than required budget saving. Some or all of this saving will be transferred to improving Public Health Outcome (Outcome 3) when the elements of the service to transfer have been fully agreed. A saving linked to this has been proposed as part of the 2015/16 budget consultation.
TOTAL OUTCOME 3	0	55	-55		

PROGRESS AGAINST BUDGET SAVINGS 2014/15 BY OUTCOME

Budget saving	Responsible AD	Saving	Estimated Outturn as at Sept 2014	Variance	RAG rating	Issues/Risks/Dependencies/service impacts
		£'000	£'000	£'000		

OUTCOME 4 - LEARNING & SKILLS - PROGRESS AGAINST 2014/15 BUDGET SAVINGS - 2nd REVIEW

Budget saving	Responsible AD	Saving	2014/2015 Estimated Outturn as at Sept 2014	Variance	RAG rating	Issues/Risks/Dependencies/service impacts
		£'000	£'000	£'000		
		126	126	0	GREEN	
Completed savings						
SEN / School Support		126	126	0	GREEN	
Total Completed Savings		126	126	0		
TOTAL OUTCOME 4		126	126	0		

PROGRESS AGAINST BUDGET SAVINGS 2014/15 BY OUTCOME

APPENDIX B

Budget saving	Responsible AD	Saving	Estimated Outturn as at Sept 2014	Variance	RAG rating	Issues/Risks/Dependencies/service impacts
		£'000	£'000	£'000		
OUTCOME 5 - SAFEGUARDING & CHILDREN'S CARE - PROGRESS AGAINST 2014/15 BUDGET SAVINGS - 2nd REVIEW						
Budget saving	Responsible AD	Saving	2014/2015 Estimated Outturn as at Sept 2014	Variance	RAG rating	Issues/Risks/Dependencies/service impacts
		£'000	£'000	£'000		
Completed savings						
Introduce a new operating model for Children's Safeguarding services that reduces duplication and management costs.		575	575	0	GREEN	
Close Park House and relocate Children's Safeguarding teams		18	18	0	GREEN	
Total Completed Savings		593	593	0		
Ongoing savings						
Demand Mitigation:						
Increase adoptions (24) and reduce placement fees for looked after children		285	95	190	RED	Total adoptions since April 22: (3 transferred from IFAs, 4 purchased and 15 with in-house)
Increase capacity at Children's homes by 2 beds (from September)		135	0	135	RED	Net pressure of £190k is made up of: pressure of £838k relating to existing IFAs (it was planned to adopt 24 existing IFA placements but to date only 3 have been adopted) savings on adoption of £648k (it was originally planned to purchase 24 external carers but only 4 have been purchased as a VAA)
			71	-71	GREEN	We have been advised that this will not happen in 2014/15
			281	-281	GREEN	Replacement saving - moved existing IFA placements to Middlesbrough Children's homes
			213	-213	GREEN	Replacement saving - returning children home from IFA placements
					GREEN	Replacement saving - returning to Middlesbrough project
Total Ongoing Savings		420	660	-240		
TOTAL OUTCOME 5		1,013	1,253	-240		

PROGRESS AGAINST BUDGET SAVINGS 2014/15 BY OUTCOME

Budget saving	Responsible AD	Saving	Estimated Outturn as at Sept 2014	Variance	RAG rating	Issues/Risks/Dependencies/service impacts
OUTCOME 6 - SOCIAL CARE - PROGRESS AGAINST 2014/15 BUDGET SAVINGS - 2nd REVIEW						
Budget saving	Responsible AD	Saving	2014/2015 Estimated Outturn as at Sept 2014	Variance	RAG rating	Issues/Risks/Dependencies/service impacts
		£'000	£'000	£'000		
Completed savings						
A new operating model for Adult Social Care to reduce the work that is required to be undertaken by fully qualified Social Workers and renegotiate joint management costs with Teesside, Esk, Wear, Yarrow Mental Health Trust		687	687	0	GREEN	
Secure alternative funding for Middlesbrough Intermediate Care Centre		165	165	0	GREEN	
Supporting People (Homelessness & Welfare Advice)		200	325	-125	GREEN	2015/16 budget reduction target
Total Completed Savings		1,052	1,187	-125		
Ongoing savings						
Demand Mitigation:						
Demand Management		790	790	0	RED	Mitigation plans have been identified in relation to : 1. High Cost Placements 2. Continuing Health Care 3. Assistive Technology 4. Personal Care 5. Direct Payments
						Some plans will not deliver savings until later in 2014 / 15 or 2015 /16.
Total Ongoing Savings		790	790	0		
TOTAL OUTCOME 6		1,852	1,977	-125		

PROGRESS AGAINST BUDGET SAVINGS 2014/15 BY OUTCOME

Budget saving	Responsible AD	Saving	Estimated Outturn as at Sept 2014	Variance	RAG rating	Issues/Risks/Dependencies/service impacts
		£'000	£'000	£'000		
OUTCOME 7 - ENVIRONMENT, PROPERTY & COMMERCIAL SERVICES (EPCS) - PROGRESS AGAINST 2014/15 BUDGET SAVINGS - 2nd REVIEW						
Budget saving	Responsible AD	Saving	Estimated Outturn as at Sept 2014	Variance	RAG rating	Issues/Risks/Dependencies/service impacts
		£'000	£'000	£'000		
Completed savings						
Cease provision of bedding plants	T.Punton	100	100	0	GREEN	
Cease replacement of felled trees	T.Punton	15	15	0	GREEN	
Reduce maintenance of shrubs and hedges	T.Punton	35	35	0	GREEN	
Reduce weeding from 3 times per year to 2	T.Punton	65	65	0	GREEN	
Halve frequency of litter picking and street cleansing	T.Punton	198	198	0	GREEN	
Reduce grass cutting and works in public spaces	T.Punton	65	65	0	GREEN	
Invest in technology to reduce road gully cleansing	T.Punton	60	60	0	GREEN	
Terminate allotments subsidy	T.Punton	10	10	0	GREEN	
Cease the maintenance and upkeep of 3 bowling greens	T.Punton	10	10	0	GREEN	
Leisure Farm Uplift	T.Punton	30	30	0	GREEN	
Leisure Farm Uplift	T.Punton	100	100	0	GREEN	Farm transferred to Askham Bryan on 1/5/14 and full saving achieved.
Merge parks, Streetscene and cemeteries management	T.Punton				GREEN	
Merge area care and waste management	T.Punton	60	60	0	GREEN	
Merge Ayresome Industries with Streetscene	T.Punton	54	54	0	GREEN	Saving will be fully achieved following a recent ERVR.
Crematorium demand led mitigation	T.Punton	110	110	0	GREEN	Building closed end of June 2014 and the required saving has been achieved.
Close TAD	T.Punton	119	119	0	GREEN	
Close Park House (property elements- total saving £30k)	T.Punton	12	12	0	GREEN	Building closed mid July 2014 and the required saving has been achieved.
Close Albert Terrace facility and relocate the Families Forward Team	T.Punton	10	10	0	GREEN	Building closed early July 2014 £117,000 of the required budget saving has been made, but it will not be possible to achieve £28,000 of the required saving as this relates to the building cleaning saving which has already been counted towards the Property Services £652,000 budget saving.
Close MTLC (property elements- total saving £145k)	T.Punton	145	117	28	GREEN	
Total Completed Savings		1,196	1,170	28		
Ongoing savings						
Close Clairville stadium	T.Punton	104	69	35	AMBER	The total costs of Clairville used for the proposed budget saving were originally included at £208,000 p.a. based on 2012/13 actuals (with £104,000 included for the part year effect in 2014/15). The current total costs of Clairville are £137,000 p.a. and as anticipated that the savings that can be achieved in 2014/15 is £68,000. Saving per annum will be made from 2015/16 but currently it is predicted that the full year saving will not be made in 2014/15, mainly due to the staffing reviews being delayed due to the need to incorporate the Middlesbrough Sports Village. Also scope of Sports Development team to transfer to Improving Public Health outcome (Outcome 3) and associated saving needs to be determined - see note on key areas sheet. Also it should be noted that some of the achievable projected saving in 2014/15 is linked to income levels and that income levels are volatile and are also dependant on capital investment in replacement of gym equipment.
Reduce leisure centre opening hours and staffing levels	T.Punton	700	592	108	AMBER	It is projected that it may not be possible to achieve all of the saving in 2014/15. With continued capital investment in new replacement vehicles, which will potentially reduce expenditure on parts and external vehicle hires, it should be possible to make the full required saving in future years should the pressure remain in 2014/2015.
Fleet Management and Vehicle Maintenance	T.Punton	156	131	25	AMBER	

PROGRESS AGAINST BUDGET SAVINGS 2014/15 BY OUTCOME

APPENDIX B

Budget saving	Responsible AD	Saving £'000	Estimated Outturn as at Sept 2014 £'000	Variance £'000	RAG rating	Issues/Risks/Dependencies/service impacts
Property Services / Building Cleaning	T.Purton	652	573	79	AMBER	The estimated saving of £573,000 comprises £229,000 from ERVRs and deletion of vacant posts throughout Property Services. It should be noted that the ERVRs and vacant posts are not a full year effect in 2014/15 and there will be an additional saving from these in future years. The remaining savings have been achieved through service efficiencies, resulting in reductions in expenditure in scoped property budgets. The remaining pressure is due to delays in the implementation of the new senior management review and associated merger of property services structures. However a full review of all property and related functions will need to be undertaken to determine the level of future savings. Sales have been identified to achieve the required target and are progressing. There is a risk that some of the planned sales may not happen in 2014/15.
Non Strategic Asset Review (NSAR)	T.Purton	232	232	0	AMBER	
Total Ongoing Savings		1,844	1,587	247		
TOTAL OUTCOME 7		3,042	2,767	275		

PROGRESS AGAINST BUDGET SAVINGS 2014/15 BY OUTCOME

APPENDIX B

Budget saving	Responsible AD	Saving	Estimated Outturn as at Sept 2014	Variance	RAG rating	Issues/Risks/Dependencies/service impacts
		£'000	£'000	£'000		
OUTCOME 8 - FINANCE & INVESTMENT - PROGRESS AGAINST 2014/15 BUDGET SAVINGS - 2nd REVIEW						
Budget saving	Responsible AD	Saving	Estimated Outturn as at Sept 2014	Variance	RAG rating	Issues/Risks/Dependencies/service impacts
		£'000	£'000	£'000		
Completed savings						
Introduce a new operating model for the Council Tax, Housing Benefit and Social Fund departments		271	271	0	GREEN	Surplus resources brought forward had not been built into the budget position in 2014-15.
Capital Financing cost reduction		210	210	0	GREEN	Treasury management decisions such as reduced borrowing, has resulted in reduced capital financing costs
Public Health Residual Funding		1,859	1,859	0	GREEN	Service budgets have been adjusted to account for these savings and the funding confirmed, so this has been achieved.
Total Completed Savings		2,340	2,340	0		
Ongoing savings						
Modernise the way in which back office services are delivered by automating processes make greater use of IT and merge similar functions - Commissioning		537	288	249	RED	This savings target has been consolidated from other services as part of the new change programme outcome review. Work is ongoing to secure current and future savings opportunities. Only the impact of current vacancies is expected in 2014-15.
Modernise the way in which back office services are delivered by automating processes make greater use of IT and merge similar functions - Commissioning transfer to other Reviews		79	0	79	AMBER	As agreed where employees have transferred between project scopes, the budget and target associated with the employee should also transfer. There may be saving associated with these transferred savings being achieved in the service areas, but at this stage we cannot quality these. Therefore this element of the savings target is shown as not being achieved in order to avoid double counting the saving.
Modernise the way in which back office services are delivered by automating processes make greater use of IT and merge similar functions - Finance / Administration		590	590	0	GREEN	This saving is to be met through vacancies, audit fees, consultancy and other supplies and services. As the service is still under review, work is ongoing to identify further current and future savings opportunities.
Introduce a system of payments in advance for all Council services and greater use of Direct Debits.		68	35	33	GREEN	It is expected that this will be met through re-negotiated partnership contract pricing.
Modernise the way in which back office services are delivered by automating processes, make greater use of IT and merge similar functions - Payroll		387	135	252	RED	The majority of this saving is expected to be met from the introduction of a new Finance & HR system which will not happen until 2015.
Total Ongoing Savings		1,661	1,048	613		
TOTAL OUTCOME 8		4,001	3,388	613		

PROGRESS AGAINST BUDGET SAVINGS 2014/15 BY OUTCOME

Budget saving	Responsible AD	Saving	Estimated Outturn as at Sept 2014	Variance	RAG rating	Issues/Risks/Dependencies/service impacts
		£'000	£'000	£'000		
OUTCOME 9 - ORGANISATION & GOVERNANCE - PROGRESS AGAINST 2014/15 BUDGET SAVINGS - 2nd REVIEW						
Budget saving	Responsible AD	Saving	Estimated Outturn as at Sept 2014	Variance	RAG rating	Issues/Risks/Dependencies/service impacts
		£'000	£'000	£'000		
Ongoing savings						
Modernise the way in which back office services are delivered by automating processes, make greater use of IT and merge similar functions - Legal		260	206	54	RED	The delays in the Senior Management review have reduced the departments ability to continue the next stage of the review. This 2014-15 target can be mostly met by current vacancies leaving £104,000 under achieved in year.
Modernise the way in which back office services are delivered by automating processes, make greater use of IT and merge similar functions - P&P		348	244	104	RED	The delays in the Senior Management review have reduced the departments ability to continue the next stage of the review. Due to movements in budgets scoped in this area the target should be reduced to £348,000 in 2014-15 which will be mostly met by current vacancies leaving £104,000 under achieved in year.
Modernise the way in which back office services are delivered by automating processes, make greater use of IT and merge similar functions - P&P Transfer to other Review		399	0	399	AMBER	As agreed where employees have transferred between project scopes, the budget and target associated with the employee should also transfer. There may be saving associated with these transferred savings being achieved in the service areas, but at this stage we cannot quality these. Therefore this element of the savings target is shown as not being achieved in order to avoid double counting the saving.
Modernise the way in which back office services are delivered by automating processes, make greater use of IT and merge similar functions - Marketing & Communication		346	39	307	RED	The delays in the Senior Management review have reduced the departments ability to continue the next stage of the review. The target will only be partially met by current vacancies leaving £307,000 under achieved in year.
Merge the functions of scrutiny support, governance and all other ancillary functions that support Elected Members		217	152	65	RED	The delays in the Senior Management review have reduced the departments ability to continue the next stage of the review. The 2014-15 target will be mostly met by current vacancies leaving £95,000 under achieved in year.
Admin Review		1,378	1,011	367	RED	This project start was delayed. A decision was taken by the Change Board to progress phase 1 (Mouche) in 2014-15, therefore phase 2 (MISC Admin) saving will only be achieved in 2015-16. It is expected that this will be met predominantly through re-negotiated partnership contract pricing.
Increase the number of Council services that can be accessed by the use of Information Technology, and will reduce face to face customer contact		75	75	0	GREEN	It is expected that this will be met predominantly through re-negotiated partnership contract pricing.
Modernise the way in which back office services are delivered by automating processes, make greater use of IT and merge similar functions - IT		619	619	0	GREEN	It is expected that this will be met predominantly through re-negotiated partnership contract pricing.
Modernise the way in which back office services are delivered by automating processes, make greater use of IT and merge similar functions - IT Transfer to other Review		79	0	79	AMBER	As agreed where employees have transferred between project scopes, the budget and target associated with the employee should also transfer. There may be saving associated with these transferred savings being achieved in the service areas, but at this stage we cannot quality these. Therefore this element of the savings target is shown as not being achieved in order to avoid double counting the saving.
Total Ongoing Savings		3,721	2,346	1,375		
TOTAL OUTCOME 9		3,721	2,346	1,375		
Provision for cross cutting savings		0	-500	500		
GRAND TOTAL 2014/15 SAVINGS		15,908	13,565	2,343		

BUDGET MONITORING ACTIONS

APPENDIX C

ECONOMIC DEVELOPMENT AND COMMUNITIES																
Issue	Action Required	Timeframe	Progress	Person Responsible												
Highways savings	A component breakdown of all elements of savings planned is required and projections for each part. No LED savings are to be assumed	By 1/8/14	<p>Completed Planned savings as follows:-</p> <table border="0"> <tr> <td>Street Lighting contract</td> <td>270</td> </tr> <tr> <td>Bus Lane enforcement</td> <td>100</td> </tr> <tr> <td>Recharge to Redcar/Cleveland</td> <td>20</td> </tr> <tr> <td>Staff savings</td> <td>130</td> </tr> <tr> <td>Supplies & Services</td> <td>80</td> </tr> <tr> <td>TOTAL</td> <td>600</td> </tr> </table>	Street Lighting contract	270	Bus Lane enforcement	100	Recharge to Redcar/Cleveland	20	Staff savings	130	Supplies & Services	80	TOTAL	600	S.Thomas /D.Gittins
Street Lighting contract	270															
Bus Lane enforcement	100															
Recharge to Redcar/Cleveland	20															
Staff savings	130															
Supplies & Services	80															
TOTAL	600															
Car park Projections	Review impact of increase in Zetland car parking from £ 1 to £1.50 and impact on overall outturn.	By 1/8/14	<p>Completed Average weekly income has increased by £1,000 following price increase from £1 to £1.50 i.e. £50,000 p.a.</p>	S. Webster /K. Cawood												
Concessionary Fares	Check if inflation has been included. If not adjust outturn and request a virement from pay and prices. K.Parkes in discussion with Stockton Council on various cost modelling scenarios /options and costs going forward. These will be reported as discussions and work progresses.	Inflation issue by 1/8/14 Future costs scenarios ongoing in 14/15	<p>Completed Inflation adjustment has been processed. Meeting held with Stockton Council. No significant savings identified</p>	M. Padfield (Inflation) K. Parkes (Progress)												
Development control Income	The outturn was challenged as income exceeded budget in 13/14.Details on projections to be sent to K.Parkes who will discuss with S.Thomas.At the meeting the outturn was changed to a £20,000 surplus as per K.Parkes	By 1/8/14	<p>Completed New schemes have been identified and income surplus is now estimated at £55k. Overall budget saving of £80k is now forecast.</p>	K.Parkes/S.Thomas												

mima savings breakdown across the council	A schedule of all savings across the council is to be provided including direct Mima costs, cleaning costs	By 1/8/14	Completed Breakdown of savings as follows:- £k Core mima budget 170 Cleaning contract 7 Mouchel partnership 23 TOTAL 200	S.Thomas/N.Wilkinson
Enforcement saving Update	The £200,000 savings target needs to be broken down in terms of what has been achieved and then how the full amount will be achieved.	By 1/8/14	£130k saving identified to date. Work ongoing to identify further £70k savings.	S.Thomas/R.Horniman
Integrated Transport Unit	A review of the Integrated Transport Unit function to be carried out to identify the key causes of the pressure on this budget and how they can be alleviated.	T.B.C.	New Action	S.Thomas
Civil/Traffic Engineering	Investigate the cause of the lack of income in 2014/15 and potential impact in future years	T.B.C.	New Action	D Gittins
Car Parking	Review of income received in 2014/15 to determine whether additional income is the result of higher charges or changes in numbers of cars using the car parks.	T.B.C.	New Action	S Webster
Supporting Communities	Investigate the reasons for the level of salary savings and implications for the Medium Term Plan.	T.B.C.	New Action	R.Horniman/P.Shout

PUBLIC HEALTH

Issue	Action Required	Timeframe	Progress	Person Responsible
Public Health	Alignment of additional council savings to Public Health outcomes. Strategic overview of Public Health funding.	By 1/8/14	Additional savings of £700k identified across the council which align to Public Health outcomes. Report on the strategic overview of Public Health funding to be presented to CMT in November 2014.	K.Parkes/ E.Kunonga/ P.Clarke

COMMERCIAL & CORPORATE SERVICES

Issue	Action Required	Timeframe	Progress	Person Responsible
Winter Maintenance	Investigate as to whether in the future any of the winter maintenance costs could be allocated to social care grant funding from the Better Care Fund which is available from 2015/16	30/9/14	Completed The Better Care Fund could only be used to fund winter maintenance in extreme weather conditions e.g. if significant amounts of snow need clearing to allow safe access to Social Care establishments.	Tom Punton
Sport & Leisure (Sports Development)	A separate meeting to be held to consider Sports Development and where its sits within the Council in the future (i.e. within Sport and Leisure or Public Health or Commissioning), with regard to the potential future trust/contracting out arrangements for Sport & Leisure	31/7/14	On going . This issue is being discussed as part of the potential future Sport & Leisure Trust arrangements.	Tom Punton / Edward Kunonga
Ayresome Industries	Examine in detail the finances, especially in relation to the estimated income for 2014/15, in order to determine whether the income target for 2014/15 will be met. This should be done over the next month, and should not be left to the next budget monitoring meeting.	30/8/14	Completed A sales income shortfall of £100k is forecast. This is expected to be offset by savings on materials and other costs.	Tom Punton / Andrew Humble

Waste Disposal	A position statement needs to be produced regarding progress on the review and options for future disposal arrangements due to the current kerbside recycling contract ending in May 2015.	14/11/14	New Action	Tom Punton
Valuation and Estates	Analyse the external and in-house elements of this budget and determine which outcome area the budget should belong to in the future.	30/11/14	New Action	Tom Punton / Paul Slocombe
Corporate Initiatives	Transfer the £52,000 budget currently committed to Organisation & Governance to be managed. Transfer an additional £25,000 budget to Organisation & Governance to cover the new Council Filming requirement. The remaining £178,900 uncommitted budget should be reported as a saving against Finance & Investment.	By 19/9/14	Completed Budget transfers have been actioned between outcomes 8 and 9.	P Slocombe / K Whitmore / R Cross
Corporate Initiatives	Provide analysis of the use of the budget and confirm the uncommitted amount for 2014-15. Confirm the figure for 2015-16 savings as we were reporting £195,000 originally.	By 7/11/14	New Action	P Slocombe / K Whitmore / R Cross
Public Health Reserves	Confirm available resources in the Balance Sheet. Identify how this is to be used and a timeframe.	By 31/12/14	New Action	Edward Kunonga / Phil Clarke

Other Central Provisions	Confirm the permanent effect of the back funded pensions budget saving and whether it can be used for future savings targets.	By 31/12/14	New Action	P Slocombe / R Cross
Change Programme Reviews	An immediate exercise needs to be carried out to firm up impacts of Savings Target movements on Outcomes and ensure that it is communicated and owned. Further work required in order to provide a reliable outturn estimate.	By 7/11/14	New Action	P Slocombe / K Whitmore / M Padfield
Commissioning Budget Reduction	PS to meet with key officers at the end of the month to agree allocation of grant.	By 22/8/14	Completed Budget pressure of £328k forecast for 2013/14	P Slocombe / R Cross
Community Support Grant	KW to produce a report outlining the issues around the £75,000 pressure requesting additional support.	By 1/8/14	Completed Allocation of the grant has been agreed.	P Slocombe / M Barker
Local/Mayoral & Parliamentary Elections - July 2015	Agree the best approach to address the structural budget issue with this unrealistic income target.	By 31/12/14	Completed Report taken to CMT. Pressure to be funded from pay & prices contingency	K Whitmore
Paralegal - income from property sales	Not reported under key areas in new outcome, ensure included next reporting period.	By 31/12/14	Additional property sales in 2014/15 have meant that the income target will be met this year. On-going structural budget issue still to be resolved.	K Whitmore / P Slocombe
Registrars	Due to double counting in 2013-14, this target was not met. Need to agree the best approach to address the budget structure problem with this unachievable income target.	By 1/8/14	Completed Registrars outturn now included in key area report.	R Cross
Streamlining ICT Budget Reduction		By 31/12/14	Still to be resolved	K Whitmore / P Slocombe

WELLBEING , CARE & LEARNING

Issue	Action Required	Timeframe	Progress	Person Responsible
Social Care Special Charging Policy	Report to CMT on budget pressure following cessation of special charging policy. Pressure due to a shortfall in client contributions in Independent supported living accommodation.	August 2014	Completed A review of service user contributions has been carried out and a saving is now forecast for 2013/14.No underlying budget pressure in future years is now expected.	Colin Holt / Richenda Broad
Abatement Target pressure	To review for 2015/16 budget round	February 2015	Still to be reviewed	Richenda Broad / Neil Pocklington / Julie Cordiner / Julie Mogridge
Schools Contribution to Capital Budget	Needs investigating on which outcome area this budget should come under	July 2014	Completed Budget has been transferred to Outcome 8.	Martin Padfield
Demand Led Pressures	Summary statement to be produced showing budget, new demand and savings against number of LAC and estimated spend	July 2014	Completed Summary statement has been prepared and revised outturn estimate included in 2 nd outturn review report.	Julie Mogridge
Middlesbrough Teaching and Learning Centre budget reduction	Needs investigating on which outcome area this budget should come under as revenue budget has been transferred to outcome 2	July 2014	Completed Budget reduction target transferred to outcome 7.	Martin Padfield
Demand Led Pressures	Reasons for the significant movement in the projected cost of demand between the first and second reviews to be investigated. Review of the process for forecasting future cost of demand to be undertaken.	December 2014	New Action	Martin Padfield/Julie Mogridge/Phil Clarke
Connect	Review income target assumptions and revise target to reflect realistic and sustainable levels of income going forward	December 2014	New Action	Erik Scollay/Phil Clarke

2014/15 VIREMENT REQUESTS

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Transfer of budget for Efficiency reduction target - MTLIC Building Cleaning	
Outcome 4 - Learning and Skills	23,600
Outcome 7 - Environment, Property and Commercial	(23,600)
Total	0
Transfer of budget for Schools contribution to Capital	
Outcome 4 - Learning and Skills	2,000,000
Outcome 8 - Finance & Investment	(2,000,000)
Total	0
Transfer of budget for Support & maintenance for N&C's Parking Aslan IT System	
Outcome 9 - Partnership	2,203
Outcome 1 - Economic Development - Parking Solutions	(2,203)
Total	0
Transfer of budget for Support & maintenance for HR Carval IT System	
Outcome 9 - Partnership	5,613
Outcome 7 - Environment, Property & Commercial Services - Environmental Services	(5,613)
Total	0
Transfer of budget for Support & maintenance for TEAM Sigma IT System	
Outcome 9 - Partnership	4,041
Outcome 7 - Environment, Property & Commercial Services - Strategic Assets	(4,041)
Total	0
Transfer of budget for Support & maintenance for N&C's Camera Enforcement ROADflow IT System	
Outcome 9 - Partnership	1,623
Outcome 1 - Economic Development - Parking Solutions	(1,623)
Total	0
Transfer of budget for 2014/15 - Partnership annual Inflation increase	
Outcome 9 - Partnership	169,460
Outcome 8 - Pay and Prices Contingency	(169,460)
Total	0
IT capital financing, borrowing for IT investment transferred back from Mouchel	
Outcome 8 - Financing & Investment	200,000
Outcome 9 - Partnership - Borrowing for Capital Investment	(200,000)
Funding for new eRevs & bens IT programme	
Outcome 9 - Organisation & Governance	261,500
Change Fund	(261,500)
Total	0
Funding for Middlesbrough Manager Costs	
Outcome 8 - Finance & Investment	60,000
Change Fund	(60,000)
Total	0

Funding for the 2014-15 Editions of the Love Middlesbrough Magazine	
Outcome 9 - Organisation & Governance	40,000
Outcome 8 - Finance & Investment	(40,000)
Total	0
Transfer of the Corporate Initiatives budget for Council Filming and other Corporate Policy schemes	
Outcome 9 - Organisation & Governance	72,000
Outcome 8 - Finance & Investment	(72,000)
Total	0
To fund the additional costs of the Director of Corporate & Commercial Services	
Outcome 9 - Organisation & Governance	17,300
Outcome 8 - Pay & prices	(17,300)
Total	0
2014-15 Efficiency Targets for Admin/P&P/IT and Marketing to the correct Outcome	
Outcome 7 - Environment, property and Commercial Services	519,634
Outcome 9 - Organisation & Governance	(519,634)
Total	0
2014-15 Efficiency Targets for Commissioning transfer to correct Outcome Area	
Outcome 9 - Organisation & Governance	83,169
Outcome 8 - Finance & Investment	(83,169)
Total	0
Policy and Performance Review Budget Transfers	
Outcome 1 - Economic Development	(62,929)
Outcome 2 - Supporting Communities	31,064
Outcome 3 - improving Public Health	(106,101)
Outcome 4 - Learning and Skills	(142,071)
Outcome 5 - Safeguarding and Children's Care	(36,970)
Outcome 7 - Environment, property and Commercial Services	(101,341)
Outcome 8 - Finance & Investment	(33,175)
Outcome 9 - Organisation & Governance	451,523
Total	0
Policy and Performance Review 2014-15 Savings Target Transfers	
Outcome 2 - Supporting Communities	(59,738)
Outcome 4 - Learning and Skills	(20,776)
Outcome 7 - Environment, property and Commercial Services	(33,700)
Outcome 8 - Finance & Investment	12,289
Outcome 9 - Organisation & Governance	101,925
Total	0
Marketing & Communications Review Budget Transfers	
Outcome 1 - Economic Development	(143,465)
Outcome 3 - improving Public Health	(23,997)
Outcome 7 - Environment, property and Commercial Services	(224,766)
Outcome 9 - Organisation & Governance	392,228
Total	0
Marketing & Communications 2014-15 Savings Target Transfers	
Outcome 1 - Economic Development	(11,236)
Outcome 2 - Supporting Communities	(24,019)
Outcome 4 - Learning and Skills	(14,656)
Outcome 6 - Social Care	(21,002)
Outcome 7 - Environment, property and Commercial Services	(22,442)
Outcome 9 - Organisation & Governance	93,355
Total	0
IT Review Budget Transfers	
Outcome 4 - Learning and Skills	(186,630)
Outcome 8 - Finance & Investment	(43,757)
Outcome 9 - Organisation & Governance	230,387
Total	0
IT 2014-15 Savings Target Transfers	
Outcome 1 - Economic Development	(6,427)
Outcome 7 - Environment, property and Commercial Services	(5,227)
Outcome 9 - Organisation & Governance	11,654

Total	0
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General Admin Review Budget Transfers	
Outcome 1 - Economic Development	(34,022)
Outcome 2 - Supporting Communities	(18,098)
Outcome 4 - Learning and Skills	(55,407)
Outcome 6 - Social Care	(53,749)
Outcome 5 - Safeguarding and Children's Care	(46,412)
Outcome 7 - Environment, property and Commercial Services	(438,791)
Outcome 9 - Organisation & Governance	646,479
Total	0

General Admin 2014-15 Savings Target Transfers	
Outcome 6 - Social Care	(10,934)
Outcome 1 - Economic Development	(7,289)
Outcome 7 - Environment, property and Commercial Services	(18,988)
Outcome 9 - Organisation & Governance	37,211
Total	0

Accountancy Review Budget Transfers	
Outcome 5 - Safeguarding and Children's Care	(14,272)
Outcome 7 - Environment, property and Commercial Services	(72,951)
Outcome 8 - Finance & Investment	87,223
Total	0

Democratic Services Review Budget Transfers	
Outcome 7 - Environment, property and Commercial Services	(46,445)
Outcome 9 - Organisation & Governance	46,445
Total	0

Democratic Services 2014-15 Savings Target Transfers	
Outcome 8 - Finance & Investment	8,168
Outcome 9 - Organisation & Governance	(8,168)
Total	0

Commissioning Budget Review Transfers	
Outcome 2 - Supporting Communities	(104,154)
Outcome 3 - improving Public Health	(377,746)
Outcome 4 - Learning and Skills	(145,716)
Outcome 6 - Social Care	(67,575)
Outcome 8 - Finance & Investment	1,013,870
Outcome 9 - Organisation & Governance	(318,679)
Total	0

Commissioning 2014-15 Savings Target Transfers	
Outcome 3 - improving Public Health	(65,043)
Outcome 6 - Social Care	(28,201)
Outcome 7 - Environment, property and Commercial Services	(24,396)
Outcome 8 - Finance & Investment	117,640
Total	0